

Richard Axel and the Zuckerman Institute

1. **May 22, 2009:** Jeffrey Epstein [emailed](#) Mortimer Zuckerman: “is a thirty two year old Italian architect too young, smart, beautiful, multi lingual or would you prefer more standard fare.”
 - a. Mortimer Zuckerman responded: “sign me up asap”
2. **September 18, 2010:** From Jeffrey Epstein’s [calendar](#): “Yom Kipper Breakfast Guest List-Jeffrey Epstein”: Guests include Dr. & Mrs. Richard Axel, Mr. & Mrs. Alan Dershowitz. Mr. & Mrs. Cyrus Vance, Mr. Mortimer Zuckerman, Mr. & Mrs. Harvey Weinstein, Mr. & Mrs. Christopher Cuomo, Mr. & Mrs. Len Blavatnik. Jay Lefkowitz and Tom Pritzker replied that they could not attend.
3. **April 9, 2012:** Jeffrey Epstein [emailed](#) Richard Axel: “Mort dinner?”
 - a. Richard Axel responded: “Dear Jeffrey, I am off to Sweden in a few hours. The dinner with Mort began with Mort holding forth on the economy. Only then was he an avid listener and quite surprisingly receptive to Bollinger’s request for a few hundred million dollars. He asked for a second meeting where details could be presented. I am back Friday late afternoon. I am still OK for lunch on Saturday.”
4. **December 13, 2012:** There is a [copy](#) of the Gift Agreement regarding the Mortimer B. Zuckerman Mind Brain Behavior Institute at Columbia University.
 - a. There is a letter from Columbia University General Counsel Felice B. Rosan to Managing Director of Boston Properties Kristofer F. Knutson attached: “Dear Kris: Enclosed is the fully executed Gift Agreement regarding the Mortimer B. Zuckerman Mind Brain Behavior Institute at Columbia University. Thanks so much for your help in wrapping this up. Please feel free to contact me if you have any questions.”
5. **June 10, 2013:** Lesley Groff [emailed](#) Jeffrey Epstein: “Mort Zuckerman would like to speak with you... they have an old cell number of yours and are asking if they could have your new one. OK to give Mort Zuckerman your cell number? [redacted]”
6. **August 29, 2013:** [Redacted] [emailed](#) [redacted]: “August 29, 2013 8:00 AM : will there be a Zuckerman meeting on Sept 5”
7. **November 14, 2013:** Jeffrey Epstein [emailed](#) Mortimer Zuckerman: “you will be sitting with Richard axel and my great friend jes staley and his family, at the Columbia gala”
 - a. Mortimer Zuckerman responded: “They are great. Richard is a blessing friend to have connected with so serendipitously. Best mort”
8. **September 15, 2014:** Richard Axel [emailed](#) Jeffrey Epstein “Re: aspen”: “Thank you Jeffrey. Sat at 5 would be great if Leon will have us join him. We cannot get commercial flights home Sat or Sun, so let me know if this is firm with Leon. If it is best to confirm with him directly, send a contact. Thanks again. Enjoy jeevacation.”
 - a. Epstein responded: “Chomsky is staying with me sun mon want to have lunch?”

- b. Richard Axel responded: "Chomsky is very deep and his smarts persist. Unfortunately I must go to Texas Sun AM to late Mon. I would like to see you and will call upon your return. Thank you for invite."
 - c. Epstein responded: "it was great sorry you weren't there. Richard and I spent some time with Mort and his issues. It's really bad. I told him I would pay for professional assistants to be with him. He thought that you believed that a girlfriend would suffice. these girls all complain, they are not experienced. He calls me 50 times . it is very sad. not as sad to me as joe. however, who is s0000 kind . and trying"
 - d. Richard Axel responded: "I tried to call to no avail. Please call [redacted]. Perhaps we can get together this weekend if you are in town."
9. **October 9, 2015:** Lesley Groff [emailed](#) Jeffrey Epstein: "Mort is completely booked for Tues. Oct, 13th...He can see you at his new office (510 Madison entrance on 53rd, suite 2901) on Wed. Oct. 14th from 2:15-3pm...I booked this, but I know Ariane is in NY on 14th...Please advise if OK to keep appt with Mort on Oct. 14th from 2:15-3pm at HIS office"
- a. Jeffrey Epstein responded: "ok, to book, tell Richard axel"
 - b. Lesley Groff responded: "Just to confirm: you want me to tell Richard Axel you will be meeting with Mort OR you will be in NY?"
 - c. In some versions of this file, Lesley Groff's name is redacted.
10. **October 10, 2015:** Jeffrey Epstein [emailed](#) Mortimer Zuckerman and bcc'd Terje Rod-Larsen: "Richard Axel agrees with the need for a professional to supplement your other staff. I will pay. He also thinks that a full review of all documents and financials is wise."
11. **October 10, 2015:** Jeffrey Epstein [emailed](#) Claire Probert: "Lesley tells me, no tues, Richard axel and I can come together, did mort change his mind?"
- a. Clare Probert responded: "My understanding is that you said to Mort you could meet with him. Leslie and I set it up for 2:15 at our new office on Tuesday. I didn't know anything about Richard Axel attending the meeting."
 - b. Jeffrey Epstein responded: "Is Richard attending a problem? He agrees with a full time assistant and a full review of documents financials etc."
12. **October 11, 2015:** Lesley Groff [emailed](#) Jeffrey Epstein "reminder: what would you like me to tell Richard Axel? That you will be in NY or that you are meeting with Mort on Wed?"
13. **October 12, 2015:** Jeffrey Epstein [emailed](#) Mortimer Zuckerman: "1. As you asked I spoke to Richard Axel and Terje. they both , as well as I think that having a professional assisnat for your safety is now required. 2 you asked that i find you another lawyer to review your plans. Alan Halperin said he reviewed a few years ago and would not take on the project. I suggested someone else at Steptoe and Johnson. Beth tractenburg. howver for anyone to do the job effectively , it required full access to information. I understand now that you prefer not to have this done? is this so? . 3. The paramount concern is for

the welfare of Renee. Steps should be taken to secure the best for her. . You should talk to your trusted friends . Axel Tede your Irwin etc. or your nephews. or all of them.”

- a. Mortimer Zuckerman responded: “Thanks for consideration and friendship Am well on the way to completing the planning I need including the designation of appropriate representatives. Have discussed it with various friends. And. Lawyers Etc Will call if I may if at a road block. Thanks. M”
- b. Jeffrey Epstein responded: “ok with me, should I cancel our meeting on wed?”
- c. Jeffrey Epstein forwarded to Terje Rod-Larsen and added: “weird”

14. **October 14, 2015:** From Epstein’s [calendar](#): “2:15-3:00pm Appt w/Mort Zuckerman at his NEW office 510 Madison entrance on 53rd, Suite 2901 212 326 4010”

- a. Redacted wrote: “Mort is completely booked for Tues. Oct, 13th...He can see you at his new office (510 Madison entrance on 53rd, suite 2901) on Wed. Oct. 14th from 2:15-3pm...I booked this, but I know Ariane is in NY on 14th... Please advise if OK to keep appt with Mort on Oct. 14th from 2:15-3pm at HIS office”
- b. Jeffrey Epstein responded: “ok, to book, tell Richard Axel”

From: "Mortimer Zuckerman"
To: "jeevacation@gmail.com" <jeevacation@gmail.com>
Subject: Re:
Date: Sat, 23 May 2009 12:03:35 +0000

[Sign me up asap](#)

[Message sent from my mobile device](#)

From: Jeffrey Epstein
To: Mortimer Zuckerman
Sent: Fri May 22 18:07:11 2009
Subject:

is a thirty two year old itialin architect too young. smart . beautiful = multi lingual. or would you prefer more standard fare

This message is a private communication and is intended only for the named addressee. It may contain information which is confidential, proprietary and/or privileged under applicable law. If you are not the designated recipient, you may not review, copy or distribute this message. If you receive this message in error, please notify the sender by reply e-mail and delete this message from your system.

Thank you.

From: [REDACTED] <[REDACTED]>
To: Jeffrey Epstein <jeevacation@gmail.com>
Subject: Fwd: Yom Kippur Breakfast Guest List-Jeffrey Epstein
Date: Mon, 30 Aug 2010 00:32:24 +0000

Begin forwarded message:

From: [REDACTED] <[REDACTED]>
Date: August 25, 2010 7:40:37 AM EDT
To: jeffrey epstein <jeevacation@gmail.com>, [REDACTED] <[REDACTED]>, <[REDACTED]>, <[REDACTED]>
Subject: Yom Kippur Breakfast Guest List-Jeffrey Epstein

From: [REDACTED]
To: [REDACTED]
Subject:
Date: Wed, 25 Aug 2010 07:38:45 -0400

Yom Kippur Breakfast Saturday Sept. 18th, 2010
GUEST LIST

Mr. & Mrs. Dan Abrams
Mr. Andre Balazs
Mr. Jonathon Becker
Mr. & Mrs. Len Blavatnik (?)
Mr. & Mrs. Cliff Brokaw
Ms. Tina Brown
Ms. Tory Burch
Mr. & Mrs. Mario Calvo-Platero
Mr. & Mrs. Graydon Carter
Ms. Georgina Chapman
Mr. Lyor Cohen
Mr. Bob Colacello
Ms. Katie Couric
Mr. & Mrs. Christopher Cuomo
Mr. Stephen Daldry
Mr. & Mrs. Glen Dubin
Mr. & Mrs. Frederic Fekkai
Mr. & Mrs. Massimo Ferragamo
Mr. & Mrs. Bert Fields
Mr. & Mrs. James Finkelstein
Mr. Tom Ford
Hon. & Mrs. Rudolph W. Giuliani
Mr. George Hamilton
Ms. Alexandra Kotur
Mr. Jeffrey Leeds

EFTA00758094

Ms. Tamara Mellon
Mr. & Mrs. Averell H. Mortimer
Mr. & Mrs. David H. Mortimer
Mr. Jean Pigozzi
Mr. Charlie Rose
Ms. Martha Stewart
Ms. Diane von Furstenberg (Barry Diller)
Mr. & Mrs. Harvey Weinstein
Mr. David Zinczenko
Mr. Mortimer Zuckerman
Mr. & Mrs. Bob Balaban
Mr. & Mrs. Leon Black
Mrs. & Mr. Valerie Brazill-Post
Mr. & Mrs. Jimmy Buffet
Mr. & Mrs. Patrick Demarchelier
Mr. Donny Deutsch
Mr. & Mrs. David Ganek
Ms. Donna Karan
Mr. Doug Liman
Mr. & Mrs. Adam Lindemann
Mr. Vivi Nevo
Ms. Emmy Rossum
Ms. Allison Sarofim
Mr. Julian Schnabel
Mr. Noah Tepperberg
Mr. & Mrs. Cyrus Vance
Mr. Claude Wasserstein
Mr. & Mrs. Jim Wiatt
Mr. David Boies (?)
Mr. Bert Fields
Ms. Pamela Gross
Mr. Rick Hertzberg
Mr. Joe Klein
Mr. Joel Klein
Ms. Rose Salman Rushdie
Ms. Jane Fonda
Mr. Richard David Story
Ms. Paula Zahn
Valerie Plame-Wilson
Ms. [REDACTED]
Mr. & Mrs. Alan Dershowitz
Ms. Peggy Siegel
Mr. (& Mrs?) Jonathon Farkas
Dr. Jarecki (Mrs?)
Dr. & Mrs. Richard Axel
Mr. & Mrs. David Mitchell
Mr. & Mrs. Jes Staley
Ms. Faith Kates (Husband?)
Mr. & Mrs. Tommy Mottola
Mr. Gerald Goldsmith
Mr. & Mrs. Reid Weingarten
Mr. & Mrs. Tom Barrack
Mr. & Mrs. Marvin Minsky (Gloria Rudish)
Ms. Vera Wang

EFTA00758095

GUEST's who have Replied NO

Mr. Joe Pagano
Mr. Andrew Farkas
Mr. Tom Pritzker
Senator George Mitchell
Mr. John Brockman
Mr. Michael Ovitz
Ms. [REDACTED]
Mr. Allen Grubman
Mr. Henry Rosovsky
Mr. Jay Lefkowitz
Ms. Ghislaine Maxwell

EFTA00758096

To: Jeffrey[jeevacation@gmail.com]
From: Richard Axel
Sent: Mon 4/9/2012 4:37:03 PM
Subject: Re:

Title: Re:
Dear Jeffrey,

I am off to Sweden in a few hours. The dinner with Mort began with Mort holding forth on the economy. Only then was he an avid listener and quite surprisingly was receptive to Bollinger's request for a few hundred million dollars. He asked for a second meeting where details could be presented. I am back Friday late afternoon. I am still OK for lunch on Saturday.

Sincerely,

Richard

Mort dinner?

Sorry for all the typos .Sent from my iPhone

COLUMBIA UNIVERSITY
IN THE CITY OF NEW YORK
OFFICE OF THE GENERAL COUNSEL

December 13, 2012

By Courier

Kristofer F. Knutson
Managing Director
Boston Properties
599 Lexington Avenue, Suite 1800
New York, NY 10022

Re: The Mortimer B. Zuckerman Mind Brain Behavior Institute

Dear Kris:

Enclosed is the fully executed Gift Agreement regarding the Mortimer B. Zuckerman Mind Brain Behavior Institute at Columbia University.

Thanks so much for your help in wrapping this up. Please feel free to contact me if you have any questions.

Best regards,



Felice B. Rosan
Associate General Counsel

Enclosure

Original

**GIFT AGREEMENT REGARDING
THE MORTIMER B. ZUCKERMAN MIND BRAIN BEHAVIOR INSTITUTE
AT COLUMBIA UNIVERSITY**

AGREEMENT dated as of December 13, 2012 between Mortimer B. Zuckerman of New York City ("the Donor"), and The Trustees of Columbia University in the City of New York City ("Columbia").

WHEREAS, Columbia will create The Mortimer B. Zuckerman Mind Brain Behavior Institute ("The Zuckerman Institute") this December according to the terms and conditions attached hereto as Exhibit A, which are incorporated as terms and conditions of the Agreement; and

WHEREAS, the Donor desires to advance the foregoing program upon the terms and conditions hereinafter set forth; and

WHEREAS, the Donor is the settlor and beneficiary of eight charitable remainder trusts, designated as "The Mortimer B. Zuckerman 2015 Charitable Remainder Trust" through "The Mortimer B. Zuckerman 2022 Charitable Remainder Trust" (referred to individually as the 20xx CRT and, collectively, as the "CRTs") that have been funded in the aggregate with Boston Properties (BXP) stock having a value in excess of \$50,000,000, and the Donor has the right to designate the remainder beneficiary that will receive the funds in the CRTs upon termination; and

Under their respective terms, each 20xx CRT will terminate on December of the year 20xx (or, if sooner, upon the death of the Donor); and

WHEREAS, Columbia desires to accept the gifts from the Donor and the CRTs upon said terms and conditions.

NOW THEREFORE, for and in consideration of the provisions and understandings herein set forth, the parties do hereby agree as follows:

1. Donor pledges to fund Columbia to establish the Mortimer B. Zuckerman Mind Brain Behavior Institute Fund, an endowed Fund ("the Endowed Fund"), in the manner and to the extent set out below. Columbia shall use the endowment payout, determined in accordance with §§ 9 and 10, from the Endowed Fund to support The Zuckerman Institute, as determined by the President or his or her designee for the support of research, fellowships, faculty salaries, faculty recruitment and retention, graduate student support and post-doctoral support, but not including buildings, laboratory fit-outs, equipment, or other physical assets.

2. Concurrently herewith, the Donor has designated Columbia as the beneficiary of each of the 2015 through 2019 CRTs and of the 2022 CRT to the extent of \$5,000,000. The Donor shall ensure that each of said CRTs has assets as described in the first sentence of § 5 with a value of at least \$5,000,000 on the termination date, so that Columbia will receive \$5,000,000 as a result of each such termination. The Donor shall not change such designation with respect to or to the extent of Columbia's interest so long as this Agreement remains in effect and Columbia is in material compliance with the terms hereof. If the CRT has assets in excess of \$5,000,000 on the termination date, the trustee of the CRT may distribute the excess to such other charitable organization or organizations as the Donor shall designate or the trustee shall determine.

3. Concurrently herewith, the Donor has designated Columbia as the beneficiary of each of the 2020 and 2021 CRTs to the extent of \$10,000,000. The Donor shall ensure that each of said CRTs has assets as described in the first sentence of § 5 with a value of at least \$10,000,000 on the termination date, so that Columbia will receive \$10,000,000 as a result of each termination. The Donor shall not change such designation with respect to or to the extent of Columbia's interest so long as this Agreement remains in effect and Columbia is in material compliance with the terms hereof. If the CRT has assets in excess of \$10,000,000 on the termination date, the trustee of the CRT may distribute the excess to such other charitable organization or organizations as the Donor shall designate or the trustee shall determine.

4. In addition to the distribution of the assets in the CRTs in Years 1 through 8, the Donor shall make the following payments to Columbia:

Year 8	The sum of \$5,000,000 on or before March 1, 2023.
Years 9-15	The sum of \$10,000,000 on or before March 1 of each 2024 through 2030.
Years 16-20	The sum of \$15,000,000 on or before March 1 of each of 2031 through 2035.

5. All payments toward the commitments in this Agreement shall be made in the form of cash, or shares of BXP stock or other marketable exchange-traded securities with any restrictions on transferability having been removed. The Donor undertakes to ensure that the investments of the CRT will be limited to assets of the type described in the preceding sentence. Subject to the preceding sentence, the form of payment shall be selected at the discretion of the trustee of the CRT and/or the Donor and paid in accordance with the schedules set forth herein.

6. In the event of the Donor's death, if there is a payment due for the year of the Donor's death under § 4 that was not made prior to the Donor's death, the due date of such payment shall be extended for a period of three months from March 1 until June 1. In addition, the Donor's estate shall have the option of satisfying the Donor's remaining obligations by making a payment (subject to § 5 above) equal to the present value of the remaining payments under § 4, determined by using a discount rate based on (i) the term of the remaining payments and (ii) Columbia's borrowing rate for a similar term on the date of the payment, but not less than 5%. The option may be exercised by written notice to Columbia at any time within two years after the Donor's death, with payment of the discounted value of the remaining payments to be made on or before the March 1 following the date of such notice. Absent written notice from the Donor's estate pursuant to this § 6, all of the Donor's remaining obligations under this Agreement shall be made in accordance with the schedules set forth herein.

7. In the event of the Donor's death prior to the scheduled termination date of any of the CRTs, resulting in an earlier termination of such CRTs, the payment to Columbia from each such CRT under § 2 and § 3 shall be discounted in the same manner provided in § 6 to the extent that the date of distribution to Columbia is earlier than such CRT's scheduled termination date. The Donor shall also include provisions in his will or other estate planning documents to ensure that the obligations of the CRTs will be fulfilled in such event.

8. The Endowed Fund will be a permanent endowment fund, invested and reinvested in a manner that Columbia in its sole discretion deems advisable. The Endowed Fund may be combined with other funds of Columbia for investment purposes, provided that a separate accounting of principal and income is maintained. Columbia may appropriate from the Endowed Fund as it determines subject to the

University's endowment fund spending policy as adopted and revised from time to time by Columbia's Trustees.

9. In making appropriations from the Endowed Fund, Columbia will, if relevant, consider among other factors: (1) the duration and preservation of the Endowed Fund, (2) the University's purposes and the purpose of the Endowed Fund, (3) general economic conditions, (4) the possible effect of the inflation and deflation, (5) expected investment income and appreciation, (6) other resources, (7) alternatives to expenditure of the Endowed Fund, and (8) the University's investment policy. Any appropriations shall be used solely for the purposes set forth herein.

10. In the future, should the fulfillment of the purpose of this gift, as described above, become impracticable, inappropriate, or impossible, as recommended by Columbia's President, and then determined to be so in the discretion of the Columbia's Trustees, then Columbia will consult with the Donor as to an alternate use of this gift which shall require the approval of the Donor. Under these circumstances, if the Donor is not then living or of legal capacity and no successor has been designated as hereinafter provided, then this gift may be used by Columbia University for such purposes most in keeping with the purpose described above, as recommended by the President and then determined to be so in the discretion of Columbia's Trustees.

11. Columbia shall from time to time upon the Donor's request supply reports to the Donor that are reasonably adequate to permit the Donor to determine that Columbia has materially complied with its responsibilities under this Agreement. The Donor shall have standing to enforce the Agreement. In the event that the Donor believes that Columbia is not in material compliance with this Agreement, he shall notify Columbia in writing describing such non-compliance in sufficient detail. Columbia shall have 60 days to respond to such notice and present a reasonable plan to address the non-compliance described in the notice. The obligations to make payments to Columbia hereunder are contingent upon the material compliance by Columbia with the terms of this Agreement.

12. Columbia will provide appropriate recognition, in the form of signage, for The Zuckerman Institute within the Jerome L. Greene Science Center. Columbia and the Donor will agree on appropriate signs or plaques prominently displaying The Mortimer B. Zuckerman Mind Brain Behavior Institute within the Jerome L. Greene Science Center. The installation of such signs or plaques shall occur as soon as practicable before the Jerome L. Greene Science Center formally opens. The Donor shall have the right to approve the location and size of the signage.

Upon completion of this agreement, Columbia will work with the Donor on the publicity of the naming of The Mortimer B. Zuckerman Mind Brain Behavior Institute. This publicity shall include press releases as well as celebratory events and University symposia. In recognition of the gift and the establishment of The Zuckerman Institute, Columbia will develop and implement a program that will associate the work of the faculty and programs of the existing Mind Brain Behavior Institute as part of The Mortimer B. Zuckerman Mind Brain Behavior Institute going forward.

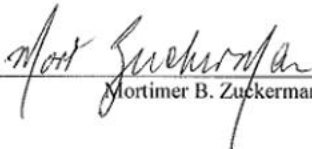
13. Each of the parties represents and warrants that it has a full power and authority to enter into this Agreement. The party executing this Agreement on behalf of Columbia has been duly authorized by the Trustees of Columbia to execute the Agreement on its behalf. The Donor recognizes that (i) Columbia will rely on the Donor's pledges hereunder and authorize expenses, enter into contracts and engage in other activities in support of The Zuckerman Institute and in reliance on this gift, and (ii) the pledges made hereunder are binding and enforceable promises of the Donor, his estate, legal representatives and successors and assigns and the trustees of each CRT. Upon execution of this Agreement, Donor will provide Columbia with executed copies of the trust agreements and beneficiary designations for each of the CRTs and statements of the trust assets and will promptly provide any

subsequent amendments to the trust agreements. During Donor's lifetime, Donor will provide to Columbia promptly upon request an annual trust statement as of June 30 of each year, to be provided by August 31 of that year, until Donor's obligations under §§ 2 and 3 have been fulfilled. Provided that Columbia receives a timely distribution from the applicable CRT that equals or exceeds the amount specified in § 2, § 3, or § 7, as the case may be, Columbia hereby waives any other right to an accounting of the administration of such CRT.

14. The Donor may designate a successor by written notice to Columbia, which the Donor may change from time to time by further written notice to Columbia. If, at any time, the Donor is not living or is not of legal capacity, the designated successor shall succeed to all of the Donor's rights hereunder, including without limitation the right to approve an alternative use of this gift under § 10, the right to request and receive reports under § 11, the right to enforce this Agreement, and the right to designate further successors. If there is no other designation in effect at the time of the Donor's legal disability, the designated successor shall be the Donor's legal representative, including the holder of any durable power of attorney granted by the Donor that is then in effect. If there is no other designation in effect at the time of the Donor's death, the designated successor shall be the legal representative of the Donor's estate.

16. Each party to this Agreement agrees to provide such documents to the other as may reasonably be necessary or advisable to carry out the purposes of this Agreement.

17. This gift Agreement will be binding on and shall inure to the benefit of Columbia, its successors and assigns, and upon the Donor, his legal representatives, heirs, estate, successors and assigns. The Agreement shall be governed by the New York State law applicable to agreements made and fully performed in New York.


Mortimer B. Zuckerman

THE TRUSTEES OF COLUMBIA UNIVERSITY
IN THE CITY OF NEW YORK

By 
Lee C. Bollinger, President



Mortimer B. Zuckerman Mind Brain Behavior Institute

The Mortimer B. Zuckerman Mind Brain Behavior Institute (the “Zuckerman Institute”) will be established in late 2012 by the University’s board of trustees.

In its focus on Mind, Brain and Behavior, Columbia University builds on its existing strengths in the biological and physical sciences, a world class medical facility, and outstanding research communities on the Washington Heights and Morningside Heights campuses. Within this intellectual context, the Zuckerman Institute will serve as the focus of Columbia University’s cross-campus interdisciplinary research initiative for brain science, permitting the University to bring together researchers from the Medical Center (CUMC), the Faculty of Arts and Sciences (A&S), the Fu Foundation School of Engineering and Applied Science (SEAS), and other relevant schools to collaborate on innovative research in the neural sciences and their related disciplines.

The Zuckerman Institute will strive towards a greater understanding of neurological diseases and aims to gain deeper insight into human mental functions -- in both health and disease. The Zuckerman Institute will promote world class research that probes the causal links between brain, circuits and behavior. The intent is to provide the research engine for the basic understanding of brain diseases and to use basic discoveries to drive translational programs in an effort to derive new therapies and, eventually, cures. The complexity of the nervous system and its encoded functions demands a sustained interdisciplinary inquiry at the highest level – a level that will be represented by the core sciences of the Zuckerman Institute.

Scientists affiliated with the Zuckerman Institute will work on a range of basic challenges in the neurosciences. We envision that key research areas will include neurodegenerative disorders such as Alzheimer’s disease, Parkinson’s disease and amyotrophic lateral sclerosis (ALS), neurodevelopmental disorders such as autism and Asperger’s disease, schizophrenia and mood disorders, memory disorders, neurotrauma and stroke, decision making, theoretical neuroscience, sensory perception and neural stem cell biology. Faculty from many other disciplines, will work within, and diversify the programs of the Zuckerman Institute. Interactive disciplines that are likely to be represented include statistics, mathematics, structural biology, chemistry, physics, psychology, engineering, law, business, economics, and the arts. This interdisciplinary mix of scientists and other academics represent critical and distinctive elements of the Zuckerman Institute. In addition, the Zuckerman Institute will include a world class functional brain imaging center, linking the neural sciences with academic programs in areas such as economics, psychology and in the Business School.

Current Activities of the Mind Brain Behavior Initiative

The Mind Brain Behavior Initiative is currently focused on start-up activities. These activities include the recruitment of key senior faculty members, such as Michael Shadlen who joined Columbia in fall of 2012 and is a leading figure in the neuroscience of decision-making. Faculty within the Initiative have participated in a Brain Series, comprised of three to four lectures during the academic year presented to Columbia alumni and friends on key research topics. A number of current faculty also participated in the celebration of Brain Month at Columbia in October 2012. Brain Month featured lectures both on campus and throughout New York City by key neuroscience faculty members and alumni in neuroscience and its related disciplines. Finally, there are extensive conversations underway with a goal of establishing partnerships among Mind Brain Behavior scientists and Columbia faculty in mathematics, statistics, psychology, biomedical engineering, and others. All of these activities will become part of and identified with the Zuckerman Institute.

The Zuckerman Institute Governance

Like all of Columbia's schools and institutes, The Zuckerman Institute will be part of the University, but will have its own leadership structure. The Institute will be governed by a committee of senior faculty who will work closely with the scientific director and executive director. Initially, Richard Axel, Thomas Jessell, and Eric Kandel will direct this leadership group and chart the intellectual and scientific direction of the Zuckerman Institute, which will evolve continually as the world of brain science advances. As the Zuckerman Institute takes shape, a more refined leadership structure will be developed. The Directors of the Zuckerman Institute will be nominated by the President and appointed by the Trustees, and will report to the Provost. An Executive Director will oversee the Zuckerman Institute budget and administration, including an administrative staff and appropriate faculty oversight and advisory committees. An outside advisory board will provide strategic counsel to the Zuckerman Institute and assist in generating additional resources. It is the University's hope that Mr. Zuckerman will take a leadership role on this board.

An international search is currently underway for the first Executive Director. The Zuckerman Institute will appoint administrative and research staff. The Zuckerman Institute will partner with relevant schools and departments to recruit new faculty for occupancy of the Jerome L. Greene Science Center.

A Timetable for Zuckerman Institute Growth

At its inception in late 2012- early 2013, the Zuckerman Institute will consist of approximately 25 full time faculty members drawn primarily from the Department of Neuroscience. Founding Zuckerman Institute members will include Drs. Axel, Jessell, and Kandel as co-directors, together with Drs. Charles Zuker, Michael Shadlen, Lawrence Abbott, Michael Goldberg, C. Daniel Salzman and Carol Mason as senior members and advisors.

Within a year, we plan to expand membership of the Zuckerman Institute to approximately 40 faculty, through inclusion of key scientists in other CUMC Departments, as well as faculty in the Arts and Sciences and SEAS. The main criteria for Zuckerman Institute membership at this formative stage will be scientific relevance and planned occupancy of the Jerome L. Greene Science Center.

Upon completion of construction in 2016, the Zuckerman Institute will have its intellectual home in the Jerome L. Greene Science Center, a 450,000 square foot Renzo Piano-designed building on Columbia's new 17 acre Manhattanville campus. Virtually the entire building will be devoted to The Zuckerman Institute's faculty and research. There are a total of ten floors in the building, eight above ground and two below. The entirety of the seven contiguous upper floors will be lab and academic space, all occupied by scientists and staff affiliated with the Institute. The Institute's academic and administrative leadership will be housed in this space. The lobby floor will house a range of public uses, from educational outreach to restaurants and retail space. The specific uses of the lobby floor will be finalized as completion of the building approaches. The two below-ground floors will house scientific research support, for example an imaging center. The below-ground equipment and support services will be used by Zuckerman Institute scientists and available to other University researchers as well.

By early 2016, at the time of Greene Center occupancy, it is anticipated that membership of the Zuckerman Institute will have grown to 50 to 55 faculty members, through the planned recruitment of 10 to 15 additional scientists, primarily at the assistant professor level. By 2020, the University intends that the full complement of 65 research faculty within the Greene Science Center will be in place, as well as the establishment of innovative

programs to achieve a steady state of five independent junior fellows, and up to seven visiting scholars. At full strength, there will be 1000 scientists and staff working across all campuses on behalf of the mission of the Mortimer B. Zuckerman Mind Brain Behavior Institute.

To: Jeffrey Epstein[jeevacation@gmail.com]
From: Lesley Groff
Sent: Mon 6/10/2013 6:43:58 PM
Subject: Mort Zuckerman

Mort Zuckerman would like to speak with you...they have an old cell number of yours and are asking if they could have your new one.

OK to give Mort Zuckerman your cell number?

[REDACTED]

To: [REDACTED]
From: [REDACTED]
Sent: Thur 8/29/2013 1:25:22 PM
Subject: Alert - will there be a zuckerman meeting on Sept 5?

August 29, 2013 8:00 AM : will there be a zuckerman meeting on Sept 5?

From: Mortimer Zuckerman <[REDACTED]>
To: Jeffrey Epstein <jeevacation@gmail.com>
Subject: Re:
Date: Fri, 15 Nov 2013 04:08:39 +0000

They are great. Richard is a blessing friend to have connected with so serendipitously. Best mort

Sent from my iPhone

On Nov 14, 2013, at 6:04 PM, "Jeffrey Epstein" <jeevacation@gmail.com> wrote:

you will be sitting with richard axel and my great frined jes staley and his family, at the columbia gala

From: Axel, Richard <[REDACTED]>
Sent: Friday, October 9, 2015 3:40 PM
To: jeffrey E.
Subject: Re: aspen

I tried to call, to no avail. Please call [REDACTED]. Perhaps we can get together this weekend if you are in town.

Richard

On Oct 8, 2015, at 12:55 PM, jeffrey E. <jeevacation@gmail.com <mailto:jeevacat=on@gmail.com> > wrote:

it was great sorry you weren't there. &nb=p; richard I ve spent some time now with Mort and his issues. &=bsp; ITs really bad, I told him i would pay for professional a=sistants to be with him. He thought that you belived tha= a girlfreind would suffice. these girls all complain, they are not experien=ed. He calls me 50 times. it is very sad. &n=sp; not as sad to me as joe. however, who is soooo kind. and =rying

On Fri, Oct 2, 2015 at 10:44 AM, Axel, Richard <=pan dir="ltr"> [REDACTED] <mailto:[REDACTED]> > wrote:

Dear Jeffrey,

Chomsky is very deep and his smarts persist. Unfortunately I mus= go to Texas Sun AM to late Mon. I would like to see you and will call upon return. Thank you for=invite.

Richard

On Oct 1, 2015, at 11:33 PM, jeffrey E. <jeevacation@gmail.com <mailto:jeevacat=on@gmail.com> > wrote:

chomsky is staying with me sun mon want to&nbs=; have lunch

On Mon, Sep 15, 2014 at 11:09 AM, Richard Axel <[REDACTED]> <mailto:[REDACTED]> > wrote:

Thank you Jeffrey. Sat at 5 would be grea= if Leon will have us join him. We cannot get commercial flights hom= Sat or Sun, so let me know if this is firm with Leon. If it is best =o confirm with him directly, send a contact. Thanks again. Enj=y jeevacation.

Richard

From: [REDACTED] >
To: Jeffrey Epstein <[REDACTED]>
Subject: Richard Axel?
Date: Sat, 10 Oct 2015 12:57:33 +0000

Just to confirm: you want me to tell Richard Axel you will be meeting with Mort **OR** you will be in NY?

On Oct 10, 2015, at 12:50 AM, jeffrey E. <[REDACTED]> wrote:

ok, to book , tell richard axel

On Fri, Oct 9, 2015 at 8:14 PM, [REDACTED] > wrote:

Mort is completely booked for Tues. Oct, 13th...He can see you at his new office (510 Madison entrance on 53rd, suite 2901) on Wed. Oct. 14th from 2:15-3pm...I booked this, but I know Ariane is in NY on 14th...

Please advise if OK to keep appt with Mort on Oct. 14th from 2:15-3pm at HIS office

Wed. Oct. 14 2015 LSJ-NY

Reminder: [REDACTED] Birthday :)

Reminder: Ariane de Rothschild to arrive NY today

Reminder: Remy Brazet to stay at the Mark Hotel (Rec. Loc.#IKPUWP) he arrives NY at 2:30pm

2:15-3:00pm Appt w/Mort Zuckerman at his NEW office

510 Madison entrance on 53rd, Suite 2901

[212 326 4010](tel:2123264010)

From: "jeffrey E." <jeevacation@gmail.com>
To: Mortimer Zuckerman <[REDACTED]>
Bcc: Terje Rod-Larsen <[REDACTED]>
Subject:
Date: Sat, 10 Oct 2015 15:10:30 +0000

Richard Axel agrees with the need for a professional to supplement your other staff. . I will pay. . He also thinks that a full review of all documnets and financails is wise

--

please note

The information contained in this communication is confidential, may be attorney-client privileged, may constitute inside information, and is intended only for the use of the addressee. It is the property of JEE

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From: "jeffrey E." <jeevacation@gmail.com>
To: Clare Probert <[REDACTED]>
Subject: Re:
Date: Sat, 10 Oct 2015 15:09:00 +0000

is richard attending a problem. ? he agrees with a full time assitant and a full review of documents finaccilas etc.

On Sat, Oct 10, 2015 at 9:23 AM, Clare Probert <[REDACTED]> wrote:

My understanding is that you said to Mort you could meet with him. Leslie and I set it up for 2.15 at our new office on Tuesday. I didn't know anything about Richard Axel attending the meeting.

Sent from my iPhone

On Oct 10, 2015, at 7:05 AM, jeffrey E. <jeevacation@gmail.com> wrote:

[REDACTED] tells me , no tues, richard axel and i can come togheter , did mort change his mind?

To: Jeffrey Epstein[jeevacation@gmail.com]
From: Lesley Groff
Sent: Sun 10/11/2015 1:12:50 PM
Subject: Reminder: Richard Axel?

reminder: what would you like me to tell Richard Axel? that you will be in NY or that you are meeting with Mort on Wed?

From: "jeffrey E." <jeevacation@gmail.com>
To: Terje Rod-Larsen <[REDACTED]>
Subject: Fwd:
Date: Mon, 12 Oct 2015 18:48:58 +0000

wierd

----- Forwarded message -----

From: Mortimer Zuckerman <[REDACTED]>
Date: Mon, Oct 12, 2015 at 9:40 AM
Subject: Re:
To: "jeffrey E." <jeevacation@gmail.com>

Thanks for consideration and friendship Am well on the way to completing the planning I need including the designation of appropriate representatives. Have discussed it with various friends
And. Lawyers Etc Will call if I may if at a road block. Thanks.
M
Sent from my iPhone

On Oct 12, 2015, at 5:11 AM, jeffrey E. <jeevacation@gmail.com> wrote:

1. As you asked I spoke to Richard Axel and Terje. they both , as well as I think that having a professional assisstnat for your safety is now required. 2 you asked that i find you another lawyer to review your plans. Alan Halperin said he reviewed a few years ago and would not take on the project. I suggested someone else at STeptoe and Johnson. Beth tractenburg. howver for anyone to do the job effectively , it required full access to information. I understand now that you prefer not to have this done? is this so? . 3. The paramount concern is for the welfare of Renee. Steps should be taken to secure the best for her. . You should talk to your trusted friends . Axel Terje your Irwin etc. or your nephews. or all of them.

--

To: [REDACTED]
From: jeffrey E.
Sent: Sat 10/10/2015 4:50:27 AM
Subject: Re: Mort Zuckerman

ok, to book , tell richard axel

On Fri, Oct 9, 2015 at 8:14 PM, [REDACTED] wrote:

Mort is completely booked for Tues. Oct, 13th...He can see you at his new office (510 Madison entrance on 53rd, suite 2901) on Wed. Oct. 14th from 2:15-3pm...I booked this, but I know Ariane is in NY on 14th...
Please advise if OK to keep appt with Mort on Oct. 14th from 2:15-3pm at HIS office

Wed. Oct. 14 2015 LSJ-NY

Reminder: [REDACTED]

Reminder: Ariane de Rothschild to arrive NY today

Reminder: Remy Brazet to stay at the Mark Hotel (Rec. Loc.#IKPUWP) he arrives NY at 2:30pm

2:15-3:00pm Appt w/Mort Zuckerman at his NEW office

510 Madison entrance on 53rd, Suite 2901

[REDACTED]